



***Donor Coordination
In country Systems
- Updated March 2009 -***

	Led by	Scope	Who participates	When
Structures and bodies	Government	<p>Strategic Planning Committee (SPC) – the Inter-ministerial SPC:</p> <ul style="list-style-type: none"> - approves the main directions of the country's development strategy - defines and approves the priorities of the government - defines and approves the framework of the medium-term budget planning - Ensures the strategic coordination of the foreign aid/external assistance with the donor community. <p>. In the meetings of the SPC participate, on a case by case base, experts of the areas of the relevant issues that are reviewed by the committee.</p>	<p>The committee be chaired by the Prime Minister, and is comprised of:</p> <ul style="list-style-type: none"> • Deputy Prime Minister • Minister of Finance; • Minister of Economy, Trade, and Energy; • Minister of Public Works, Transports and Telecommunications; • Minister of Integration 	Established in January 2006. Convenes once every month.
	Government	<p>Government Modernisation Committee (GMC) under the Deputy Prime Minister</p>	Led by the Deputy Prime Minister	Established in January 2006.
	Government	<p>Department for Strategy and Donor Coordination in the Council of Ministers – coordination of the process of compiling and monitoring national strategies and external assistance linked to the EU and NATO Integration process. Developing a partnership with the donor community in order to channel economic and technical support to support GoA priorities; Coordination mechanism established under the Integrated Planning System (IPS).</p>	Fully staffed by one director, one director of the aid coordination unit and 6 coordinators	Established in November 2005
	Government	<p>IPS Coordination Group Responsible for monitoring and implementation of IPS processes and preparation of the SPC meetings. Facilitates the decision making process.</p>	Chaired by DPM, members: Deputy ministers and General Secretaries of the MOF and MoEI and Director DSDC	Established end 2008
	Government	<p>National IPA Coordinator (NIPAC)</p> <ul style="list-style-type: none"> - Ensures the overall coordination of assistance under IPA - Ensures partnership between EC and Albania and a close link between the general accession process and the use of pre-accession assistance under IPA. - Is responsible for: the coherence and coordination of programmes provided under IPA; the annual programming for the Transition Assistance and Institution Building Component at national level; and coordination of Albania's participation in relevant cross border programmes. 	Minister of European Integration	Since 2007
	Government	<p>Department of Public Investment Management (DPIM) - fully integrates domestically and externally financed public investment into the public expenditure management process; is responsible for the development of new public investment management procedures.</p> <p>The transfer of responsibility for public investment management and external assistance management to the MoF allows the procedures to be further streamlined with the MoF.</p>	Ministry of Finance	Established in 2006
	Government	Preparation of National Strategy for Development and Integration	DSDC	
	Donors	<p>Donor Technical Secretariat (EC, UNDP, WB, OSCE, Germany and Netherlands) Facilitates improvements in the quality and effectiveness of external assistance in line with national policy priorities and international commitments. Consultation and coordination mechanism, sharing of knowledge, experience and best practices, meetings complemented by expert presentations.</p>	EC, UNDP, WB, OSCE, Germany and Netherlands (since November 2008 DTS expanded with two bilateral donors whose membership will rotate annually)	Since 2004 Regular meetings of Development and Integration Partners. GoA-Donor Roundtables at the Ambassadors'

		Facilitates donor-donor coordination as well as donor-Government coordination		level held jointly with the GoA twice a year.
	Government Donors	Integrated Planning System (IPS) Support Group Provides a forum for interaction between donors and government on IPS, the IPS issues and its progress.	Ministry of Finance, Ministry of Integration, DSDC, Department of Public Administration, DTS members Donors supporting IPS Trust Fund: Austria, DfID, Italy, Netherlands, Swiss, Sweden, EC and WB	Established in 2006; Regular quarterly meetings
Overall coordination	Government	Donor-Government Roundtables in which the Ambassadors and GoA Ministers are invited.	Chaired by the Deputy Prime Minister Ministers All donors: Bilateral Ambassadors and heads of the Intl organisations.	Twice a year
	Donors	Development and Integration Partners Meetings	Deputy Heads of Missions/Agencies of bilateral and multilaterals	Every two months (5 to 6 meetings per years); in addition have ad.hoc meetings
	Donors (EC)	EC Delegation Meetings with Member States – focus on programming and implementation of EU assistance (IPA).	EC Delegation All Member States	Ad. Hoc meetings
Sectoral coordination meetings	Government Donors	Through Sector Working Groups . Progressively transferred to the Government which is willing to take ownership. The level of coordination varies between different sector working groups. Initially concentrated on information exchange about ongoing projects, but slowly they are progressing to more forward-looking planning of assistance, joint actions and strengthening of the line ministry's capacity and overview of the sector	A total of 10 large SWGs. Each of these groups has several sub-groups (around 30 in total)	regular and ad hoc meetings (JHA SWG is the one with most regular meetings at the sub-group level as well as holds one plenary meeting per year)
Tools and instruments	Government	Donor Database	All donors and government partners	Updated twice a year
	Government	DSDC website www.dsd.gov.al	Maintained by DSDC	Regular updates
	Donors	Donor Coordination Website http://www.aidharmonisation.org.al	Maintained by the DTS	Regular updates
	Donors/ Government	"Government-Donor Dialogue" Newsletter Information sharing between donors as well as between donors and government; Started in November 2006 as a DTS initiative. Until November 2008 it was published under the name Donor Dialogue . As of this month the name has been changed to reflect a greater Government contribution.	Joint publication by the DTS and DSDC	Published monthly since November 2006

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Structures and bodies	Government	International Aid Coordination Board (IACB) – an advisory body: Develops proposals, offers opinions and provides guidance for improving aid efficiency in the allocation of donor aid, in order to ensure that donor support is aligned to BiH priorities. Guidance for the establishment and running of forums for consultations between donors and BiH authorities.	BiH Ministry of Finance and Treasury (MOFT), Directorate of Economic Planning (DEP), Directorate for European Integration (DEI), Ministries of Finance at the entity level (RS, Federation) and of Brcko District	1 st meeting in its current format convened in November 2007. Quarterly Meetings.
	Government	Sector for Coordination of International Economic Aid (SCIA) in MoFT – Developing a partnership with the donor community in order to channel economic and technical support to support BiH Priorities; preparing for the annual Public Investment Programme of BiH, Mobilizing international aid, Strengthening the cooperation with the DEI for aid coordination; Enhancing the aid coordination system at all levels of the Government; Organizing regular consultative-working meetings with BiH institutions and international community; Acting as the DCF Secretariat and Secretariat for the International Aid Coordination Board	BiH Ministry of Finance and Treasury	Established and operational since October 2008
	Government	Preparation of Country Development Plan and monitoring	Directorate for Economic Planning	
	Government	Aid Coordination Division in the DEI – coordination of external assistance linked to the EU Integration process. Coordination mechanism being established.	Directorate for European Integration	December 2002 CoM Decision, Operational as from February 2003. Donor Conferences on programming-once a year.
	Donors	Donor Coordination Forum (Rotating Chair, usually EC, USA, UNDP) (DCF Secretariat MoFT/SCIA) Consultation and coordination mechanism, sharing of knowledge, experience and best practices, meetings complemented by expert presentations.	ADA, CIDA; France, GTZ/KfW, Hungary, Italy/IC, JICA, Norway, the Netherlands, AECID, SIDA, SDC/SECO, DFID, USAID, EC, UNDP, UNICEF, the World Bank, EBRD, and Representatives of IACB	Established in December 2005. Quarterly meetings
	Donors (EC)	Meetings with Member States – focus programming and implementation of EU assistance. Meetings with other donors and civil society on IPA planning and programming	All Member States, EUSR/OHR All IFIs and bilateral donors	Monthly 3 to 4 times per programming cycle
Overall coordination meetings	Donors	See above Donor Coordination Forum	All donors; DEP, MoFT, DEI invited	Quarterly
Sectoral coordination meetings	Donors	The level of coordination varies between different sector working groups	1) PAR, LJR, Agriculture, Return, Security Reform, SALW, Mine Action 2) Health, Gender, Forestry, Infrastructure, SMEs, Social Protection and Education 3) Youth, Human Rights, Direct Capital Support Sectors	1) regular meetings (7 groups) - ad hoc (7 groups) - bi-lateral meetings (3 groups) - project related meetings
Tools and instruments	Donors	Donor Mapping Report and Database http://www.donormapping.ba	All donors and government partners	Updated on a yearly basis
	Government	Grant Resources Management System (GRMS)	MoFT	Operational

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Structures and bodies	Government	<p>The appointed EU assistance National Aid Coordinator and National IPA Coordinator is the State Secretary heading the Central State Office for Development Strategy and Co-ordination of EU Funds (CODEF).</p> <p>CODEF is also responsible for co-ordination of assistance of UNDP and Dutch bilateral assistance.</p> <p>The Ministry of Finance is responsible for coordination of assistance from IFIs whereas the Ministry of Foreign Affairs and European Integration is responsible for coordination of assistance with other bilateral donors.</p> <p>A Government Coordination Group supported by a Technical Working Group is responsible for the review of the programming documents before adoption.</p>	Central State Office for Development Strategy and Co-ordination of EU Funds (CODEF), Ministry of Finance, Ministry of Foreign Affairs and European Integration	
	Government	<p>Strategic-Policy Level</p> <p>The basis for programming of EU financial assistance in Croatia is defined by the Accession Partnership as well as the Multi Annual Planning Documents (MIPD). The National Programme for the Accession of Croatia into EU is prepared on annual basis and is in line with the Accession Partnership. The Ministry of Foreign Affairs and European Integration is responsible for monitoring of the implementation of the National Programme.</p> <p>CODEF is responsible for implementation of the Strategic Development Framework 2006-2013 that defines national development goals. This role ensures that the proposals to be financed by EU assistance are in line with national priorities and the priorities of EU accession.</p> <p>CODEF's Deputy State Secretary is the Strategic Coordinator for IPA Components III and IV (Regional Development and Human Resources Development). One of the objectives of the two Components is the preparation of Croatia for the implementation and management of the Community's cohesion policy, especially the ESF and ERDF. Strategic Coherence Framework 2007-2013 is the strategic document defining priorities for the use of IPA Components III, IV and V. It was drafted by CODEF in coordination with EC and relevant economic and social partners in Croatia.</p>	Central State Office for Development Strategy and Co-ordination of EU Funds (CODEF), Ministry of Foreign Affairs and European Integration, line Ministries	
	Donors	<i>While Croatian authorities assume responsibility for donor co-ordination, due to the fact that competencies are spread between several Ministries the EC jointly with the World Bank still play an active and important role in the field of donor coordination</i>		
Overall coordination meetings	EC Delegation	<p>Coordination with MS Embassies</p> <p>The Delegation strives to keep Member States fully informed through regularly organized meetings, and this well in advance, on all financial cooperation issues on common interest. Regular meetings on programming activities and systematic consultation on IPA MIPD and annual programmes</p>	EC, EU Member States' Embassies representatives	Regular meetings, plus 4 consultations in 2008
	Donors	<p>Coordination EC-World Bank</p> <p>EC Delegation and the local WB office hold regular coordination meetings. The World Bank and the ECD have jointly written to the Croatian</p>	EC, World Bank	Regularly (3 consultations in 2008)

		Government to encourage them to take a pro-active role in donor coordination. Regular meetings at Headquarters and local level on programming activities and systematic consultation on IPA MIPD and annual programmes		
	Donors	Coordination with EBRD EC Delegation has close contacts with EBRD (field office in Zagreb). Joint monitoring of jointly funded projects Regular meetings at Headquarters and local level on programming activities and systematic consultation on IPA MIPD and annual programmes	EC, EBRD	Regularly (3 consultations in 2008)
	Donors	Coordination with EIB EC Delegation has regular contacts with EIB and is consulted during EIB programming missions	EC, EIB	Regularly (in line with EIB calendar of programming missions)
	Donors	Coordination with other bilateral donors EC Delegation invites other bilateral donors (Norway, Switzerland) to regularly held meetings on financial cooperation	EC, Norway, Switzerland	Regular meetings
Sectoral Coordination Meetings	Donors	Sector meetings organized by EC and World Bank (justice, interior affairs and public administration reform, environment, energy and transport) or regular consultations on the level of responsible Task Managers for specific sectors. Joint actions toward the HR authorities agreed following the meetings as well as close cooperation in programme design and implementation	EC, World Bank	
Tools and instruments		As above described		

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Structures and bodies	Government	<p>National System for Coordination of Foreign Assistance which includes:</p> <ol style="list-style-type: none"> 1. Government – Prime Minister 2. National Aid Coordinator – Deputy Prime Minister in charge of EU Affairs 3. Working Committee for European Integration (introduced in December 2008) 4. A Coordinative Technical Group (CTG) of representatives of line ministries 5. Secretariat for European Affairs 6. Ministry of Finance 7. Ministries, Other State Institutions, Local Self-Government, NGOs, Other aid beneficiaries <p>Scope:</p> <ul style="list-style-type: none"> - to give political and strategic directions of foreign assistance in line with sector policies and priorities - to be responsible for the inter-sector co-ordination of the assistance - in charge of the coordination activities, acting on behalf of the National Aid Coordinator 		NSCFA established with a Government Decision in 2002; Last amendments made in December 2008
	Government	<p>On Strategic – Policy level, determines the strategies, creates the policy, sets and gives directions through different sector documents, programmes for meeting the donors and decides on questions of national interest.</p>	Prime Minister	Monthly thematic working session of the Government
	Government	<p>Policy, Coordination and information level – National Aid Coordinator (NAC), also referred to as National IPA Coordinator (NIPAC)</p> <ul style="list-style-type: none"> - Takes care for the co-ordination and complementary of external assistance to the the country, chairs with the Working Committee for European Integration, monitors the realisation of the decisions of the Government, establishes direct contact with donor headquarters, presents the views of the Committee, and of the Government. 	A Deputy Prime Minister in charge of EU Affairs	
	Government	<p>Coordination and information level – Working Committee for European Integration, Coordinative Technical Group of representatives of the line ministries</p> <ul style="list-style-type: none"> - Give the strategic directions of foreign assistance by taking into consideration the established sector policies and priorities, and is responsible for the inter-sector co-ordination of the assistance. Responsible for the alignment of priorities and acquis communautaire for each of the NPAA chapters. 	Chaired by the Deputy Prime Minister. Members of the Working Committee include the State Secretaries from all line ministries, DPM for Economic Affairs, Deputy Minister of Economy	Monthly Meetings
	Government	<p>Sector for Coordination of EU Funds and Other Foreign Assistance – Secretariat for EU Affairs</p> <p>An operational service of the National Aid Coordinator and NIPAC.</p> <p>Link for transfer of data, information and proposals, coordination of donor initiatives and needs and priorities of the Government, programming, coordination and monitoring and evaluation of IPA components.</p> <p>The Sector manages the Central Donor Assistance Database of the Government (CDAD).</p>	Secretariat for European Affairs	
	Government	<p>Technical Cooperation - Ministry of Finance - responsible for the compulsory registering and evidence (in connection with the Central Donor Assistance Database of the Government) of all agreed and co-ordinated projects; financial effects, VAT/customs; ensures projects are complementary to the State Budget. Monitors and controls the use of external assistance funds</p>	Ministry of Finance (MoF)	
	Government	<p>Three tier-system of coordination meetings at political level, sector level and operational level established with an aim was to develop a partnership between the donor community and the Government on the most important country priorities. Initiated by the EAR; it started working late 2005 and throughout 2006 until May 2007.</p> <p>The practise of regular donor coordinative meetings</p>	DPM for European Affairs and SEA, Donor community, Working Committee for European Integration	Renewed practise since December 2008

		was renewed in December 2008 – high level meeting with representatives of the Government/Working Committee for European Integration, SEA and Embassies, bilateral and multilateral donors, IFIs (entire donor community), chaired by DPM for European Affairs and DPM for Economic Affairs. It was agreed that high-level meetings would be held twice per year, and more operative-technical meetings on a monthly basis. Introduction of PBA concept initiated.		
	Donors	A Proposal prepared by a Working group of donor representatives (ECD, WB and EAR) to stimulate a discussion with the Government on how to increase effectiveness of external assistance.	ECD, WB, EAR, EU Member States, Non-MS, UN Agencies and other IFI's	Proposal sent to the Government on 4 th December 2007
Introduction of PBA concept and institutional framework for PBA	Government	<p>Early phase of introduction of an Institutional Framework for PBA:</p> <ul style="list-style-type: none"> - Government (on a quarterly basis, sessions of the Government for ensuring overview of progress) - Senior Government-international partners working group formed in January (composition: representatives from donors, SEA and Ministry of Finance, chaired by SEA State Secretary; mandated to meet regularly and ensure guidance and oversight of PBA introduction and progress, solutions for eventual bottlenecks and problems) - Teams of focal points per each programme area to be formed (composition: several senior government and donor representatives; will lead the programme working groups and will ensure coordination and oversight of the progress with the Senior Government-international partners working group, report to respective Ministers) - Ministers (one Minister in charge per programme area, will hold political responsibility for guidance of the programme working groups) - Joint senior level programme working groups for each programme area (composition: representatives from line ministries, Ministry of Finance, donors active in the respective areas, SEA, GVRM/General Secretariat – Department for Strategy, Planning and Monitoring and UNDP/SEA Aid Coordination Project; will perform and coordinate assessments of programme areas and implementation plans) 	Government – Ministers, SEA, Ministry of Finance, General Secretariat – Department for Strategy, Planning, Monitoring, experts from line ministries; Donors	Introduction started in January 2009
Overall coordination meetings	Donors	Working group of donor representatives - established to prepare a proposal for achieving greater aid effectiveness	ECD, EAR, UN, WB, USA, UK, Norway, Austria, Netherlands, Sweden, Switzerland	Periodical meetings are organized since Nov 2007
	Donors	European Agency for Reconstruction coordination (phased out) conducted: - Meetings with EU member states; - Co-ordination with IFI and Development Agencies; - Co-ordination with Civil Society.	EAR, EC Delegation, EU Member States, IFIs Civil Society	Meetings were organised on monthly basis
	Donors	In reference to programming activities, ECD organises: - Consultation meetings on the Multi-annual Indicative Planning Document and IPA Programmes; - Consultation and debriefing with MS and IFI's; - Consultation with Civil Society.	EC Delegation, EU Member States, IFIs and other stakeholders, Civil Society	Twice a year
	Government	High level donor coordination meetings starting from December 2008, chaired by DPM for European Affairs, hosting representatives from the whole donor community in the country, the Working Committee for European Integration, SEA. Concerning IPA, regular consultation and coordinative meetings with relevant actors, organized by SEA (NIPAC services).	Government, Working Committee for European Integration, SEA Donor Community	Twice a year
Technical coordination meetings	Government	Senior Government – International Partners Working Group meetings, chaired by SEA State Secretary; Joint Senior Level Programme Working Groups meetings (to commence)	Government representatives, representatives from donor community	Regularly
	Donors	Ad hoc donor coordination meetings on specific	Donor community	Ad hoc

		sector issues		
Tools and instruments	Government	<p>Tools for coordinating donor assistance:</p> <ol style="list-style-type: none"> 1. Central Donor Data Base – software application for registration of projects aiming to reduce and avoid overlap of assistance; 2. Analytical Reports from CDAD 3. Registration for VAT exemption 4. Project Reports sent to the Ministry of Foreign Affairs 5. Internal Financial Data in the Ministry of Finance regarding Loans and grants, FAMA – database application for oversight of disbursements. <p>Data entry in CDAD when SEA receives an application for VAT exemption; Analytical Reports can be generated from the web site of SEA; MFA requests Annual reports from the donors on their current activities; Surveys and analysis performed jointly by SEA and Aid Coordination Project</p>	SEA Ministry of Finance Ministry of Foreign Affairs UNDP/SEA Aid Coordination Project	Regularly
	Government	<p>Web site donor coordination http://www.sea.gov.mk/portal/eng/default.asp?id=52 CDAD: www.cdad.sep.gov.mk</p>		
	Donors	<p>EAR: Quarterly Project Review EC Delegation: Annual Plan of Action regarding Programming Activities including information on consultation activities with the NGO's, the MS and the IFI's</p>	EAR EC	Bi-monthly, Quarterly, and Annual Reports

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Structures and bodies	Kosovo	<p>Agency for Coordination of Development and European Integration</p> <p>Following the Donors Conference for Kosovo in July 2008, the authorities committed to establish new and better structures for donors co-ordination, intensive discussions have taken place between the authorities and the donors community</p> <p>The AEI (Agency for European Integration) and the DCC (Donor Coordination Centre) was completed in October 2008. The new Agency for Coordination of Development and European Integration will be responsible to monitor the implementation of the European Partnership Action Plan (EPAP) and assist all donors with the programming of their assistance support in co-operation with the relevant beneficiaries.</p>	Prime Minister's office	Established in October 2008
Overall coordination meetings	Donors (EC)	Coordination meeting with EU member states and major donors in country	EC Liaison Office, EU Member States, Main Donors (US, Swiss, Norway) and IFIs	Monthly
	Donors	Donor Conference	All donors	Ad hoc; last organised in July 2008
	Kosovo	High Level Forum	Donors, Development Partners and Government of Kosovo	First one to be held on 31 March 09
Sectoral coordination meetings	Donors	Education	SIDA, World Bank, Austrian Development Agency, Swiss, GTZ, UNICEF, Norway, CIDA (Canada)	Regular and ad-hoc
	Donors	Health	DIFD/UK, USAID, World Bank, WHO/UNICEF/UNFPA, SWISS Government, SWISS RED CROSS, WHO, UNDP, LUX Government, Danish Refugee Council	Regular and ad-hoc
	Donors	Social welfare	DFID, WB, EC has started to look into this sector more closely and will continue	Ad-hoc
	Donors	Employment	GTZ (Germany), Austria, SIDA, EC, Norway	Ad-hoc
	Donors	SMEs, business, trade There is currently no donor coordination mechanism for the private sector. The new general structure for donor coordination which has been set up can look into this in the future.	USAID, GTZ, UNDP, EBRD + Netherlands (TAM-BAS Programme -Previously funded by EC now by NL until 2011), Norwegian Aid	

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Structures and bodies		Proposal for the system of coordination on three levels: political, technical and sectoral with significant participation by the Prime Minister	Donors Ministries Secretariat for European Integration	
	Government	Secretariat for European Integration ; intention is to take over the coordination among donors, which was previously led within each ministry separately		
Overall coordination meetings	Donors	Donor Exchange Information Meetings with a purpose to improve donor coordination assistance	EC Delegation EU Member States UNDP UNHCR OSCE Other Donors	Quarterly
Sectoral coordination meetings	Donors	Proposal prepared by EC Delegation, UN and OSCE for sectoral coordination meetings The scheduling of these sectoral meetings will be developed once the relevant information on assistance to Montenegro has been provided by each donor	Sector Ministries and Donors involved	Proposal for periodical meetings
Tools and instruments	Government	Database containing information about donors (under development)	Secretariat for European Integration	

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Structures and bodies	Government	The appointed National IPA Coordinator is Deputy Prime-Minister in charge of European Integrations, whereas the Sector for programming and management of EU Funds and Development Assistance within Ministry of Finance is appointed as the NIPAC Technical Secretariat. Institution in charge of the aid coordination is Sector for programming and management of EU Funds and Development Assistance within Ministry of Finance. Main activities include preparation of the multiannual programmatic document "Needs of the Republic of Serbia for International Assistance"; programming of development assistance; reporting on aid; aid coordination and effectiveness.	DPM Office Ministry of Finance	
	Government	GoS Commission for Programming and Management of EU Funds and Development Assistance, with the mandate to propose priorities for international assistance and any other issues relating to use of international assistance.	Deputy Prime Minister, 9 Ministers, Director of the Serbian European Integration Office	
	Government	Intersectoral Working Group for Development Assistance, comprising of one member of each line ministry, with a task to ensure coordination within the institution(s) in their competence with regards to planning, programming and reporting on development assistance (operational level).	All Line Ministries	
	Government	Inter-sector Working Groups in the following areas: rule of law, infrastructure, local and regional development, economy and human resources and public administration reform. Main task is to ensure inter-ministerial coordination and improve programming of IPA Funds.	representatives of line ministries and relevant national institutions	
Overall coordination meetings	Government	Organized by Ministry of Finance to present and discuss national priorities (Needs Assessment Document), annual reports on international assistance, as well as aid effectiveness issues.	MoF, all donor representatives	Minimum twice a year
Sectoral coordination meetings	Donors	Organised by SDC, sector coordination in the education sector	Ministry of Education, donor representatives	
	Government	Ministry of Health	ECD, CIDA, EIB, WHO, UNICEF, WB, etc	Tri-monthly
Tools and instruments	Government	ISDACON - Database of donations and national priority projects http://www.evropa.sr.gov.yu/Evropa/PublicSite/index.aspx	Ministry of Finance	
	Government	Needs Assessment Document- as a programming and coordination tool defines intersectoral priority areas and priority projects within sectors based on the existing strategic framework	GoS adopts document, all line ministries participate in its creation, MoF coordinates	
	Government	Calendar for Programming of International Assistance (Overview of Expected Donor Support, Overview of Donor Profiles, Project Concept Format and Instructions), defined as to ensure synchronisation with national planning and budgeting processes and consider IPA programming specific requirements, serves as a tool for coordination in programming phase and potential instrument for aligning specific donor calendars	Ministry of Finance	

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Structures and bodies	Government	Treasury: directorate general for foreign economic relations e.g. for WB, KfW, EIB	Other ministries where relevant including State Planning Organisation for investments	
	Government	EU Secretariat General for EU and bilateral MS cooperation: Economic and financial affairs directorate	EC Ministries (incl SPO)	
Overall coordination meetings	Donors (EC)	EC Delegation coordination meetings (These meetings are held on thematic basis, for instance in 2008 the meetings focus on the following themes: gender equality and women's rights, internal market and customs union, 7th framework-research, programming 2008-component I, EU Member States bilateral cooperation, environment, UN briefing, regional competitiveness). More and more information sessions as EU MS have scaled back their bilateral assistance since the introduction of IPA.	EC Delegation EU Member States. Where relevant IFIs are also invited to participate.	Monthly
	Donors (EC)	EC Delegation coordination with IFIs	EC Delegation IFIs (EIB, WB, UN as the main players. Also: KfW, AFD, MATRA)	Ad hoc
	Donors (EC)	Consultation of EU MS, IFIs on MIPD and programming documents	EC Delegation EU Member States, IFIs	In line with the timetable in the programming process document
	Donors (EC)	EU-Member States civil society working group (since December 2005, an EU-MS civil society working group was set up, with a view to bring together EC and MS and share information, best practice and success stories, consult on methodology etc. The group meets to discuss several topics - youth, culture, dialogue in general.)	EC Delegation, EU Member States	The group met several times (in April 2006, July 2006 and July 2007)
	Donors (EC)	IPA 2007 Cultural Bridges program is an initiative involving closely together EU, MS and civil society where all actors cooperate for an enhanced dialogue on culture between organisations and institutions in several MS and those in Turkey.	EC Delegation, EU Member States, NGOs	
Sectoral coordination meetings	Donors (EC and others)	Ad hoc e.g. with WB and UN on environment, agriculture, education, social policy.		
Tools and instruments	Donors (EC)	Database of projects financed by EC and EU Member States: EU Member States database is established by the EC Delegation in 2005 as a response to difficulty of getting easy access to info on bilateral contributions of EU MS.	EC Delegation, EU Member States	
	Donors (EC)	EC Delegation IntraWeb		
	Government	NPAA sets a framework for donor coordination at policy level		