



## How to establish a performance assessment framework for a sector approach in the context of EU integration.

Sarajevo, March 2010

*Workshop on Sector Approaches in the Context of EU Integration  
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## State of Play

- Agree sector approach is a step forward
- M and E of sectoral approach only possible if programming is made at the appropriate level
- There is confusion on basic terms (outputs, impacts)

## Main Challenges

- Its not easy : target/indicator setting is a political and a technical exercise need top/political level commitment and training
- Harmonisation and communication of basic concepts (terminology) is needed including between and among beneficiaries, EU and donors
- Linking sector programming to budget planning
- Move to ownership on monitoring by beneficiaries
- Need to coordinate monitoring requirements under the various IPA components. Also for evaluation?
- Need to reduce but improve indicators

## Difficulties to overcome

- Move from output to outcome indicators ( budget planing), with a simplified logframe
- Logic and hierarchy of plqning documents with coherent indicators and targets (but limit indicators)
- Some horizontal crosscutting issues need to be addressed , eg statistical capacity
- Policy making with greater participation

## Good practice

- Swiss have reorganised all planning systems to report on sector results covering what the Government has achieved and the Swiss contribution to that.
- Turkey has set up a working group to prepare for sector approach involving a wide number of stakeholders
- Capacity building provided on M and E by Commission in the context of interim evaluation in candidate countries

## Next Steps

- Incremental approach, in the short term, start with sectors with sufficient readiness
- Clear need for capacity building for beneficiaries in M and E (ongoing IE in CC plus upcoming IPA evaluations in PCC some learning by doing plus additional action to be identified)
- Develop sector expertise, Commission HQ, delegations and beneficiaries, develop a network of Commission expertise
- Support from Elarg QSG to improve quality of programming
- Explore feasibility to carry out joint evaluations or, as a minimum to better coordinate on evaluation between EC and donors
- Need to monitor our progress on sector approaches and PAFs – report back every 6 months ?



## What is a PAF?

- a way to measure progress towards sector policy objectives focusing on results and providing feedback into management and policy
- provides for regular monitoring and evaluation and helps strengthen existing data collection systems.



## Why is it important?

- clear and appropriate relationships between policies, strategies, targets and indicators
- process whereby the selection of targets and indicators can be tracked and coordinated at various levels and stages.
- Common results framework and monitoring arrangements
- Performance measurements to assess progress of outcomes against sector strategies/ programmes



## What are the key elements?

- intervention logic : inputs, outputs/results, outcomes, impacts
  
- Target setting involve all major stakeholders
- Involve a sector expert with statistical expertise in the target setting group
- Not an annual event but part of ongoing process of analysis and research
  
- Performance indicators are quality measures of the above
  - Results indicators/efficacy indicators
  - Indicators political and technical dimensions
- **In practical terms need for coordination of planning, budgeting and aid management processes for performance assessment framework**



## Session 4: plan for the day?

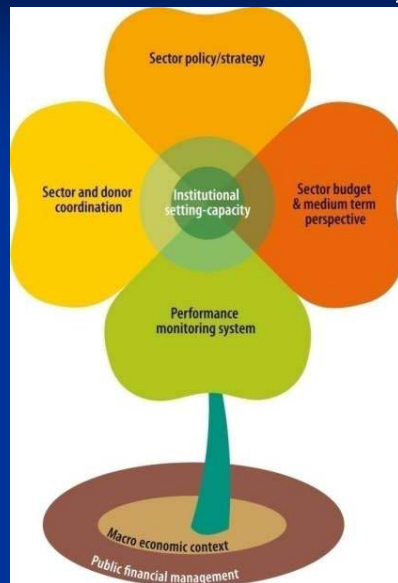
- How to establish a PAF for a sector approach –
  
- The Serbian approach to Justice Sector PAF
  
- How to monitor and to evaluate sector-wide approaches ? The example of education in component 1V of IPA in Turkey
  
- Sector approaches, programming under IPA component 1 and PAF processes –

## Session 4: plan for the day?

- How to set targets and indicators
- Case study /group exercise : Serbia Trade sector and services sector - establishing and improving a PAF



## Roll up your sleeves



- Design a sector PAF that donor strategies, programmes and projects align to
- Set coherent performance targets and performance indicators to measure progress in achieving them
- Identify main bottlenecks and potential constraints in designing a single performance framework



## What will we get out of it?

- How to establish a PAF for a sector programme
- How to set targets and indicators
- How to monitor and evaluate sector approaches
- An appreciation of the challenges and requirements facing beneficiaries and donors