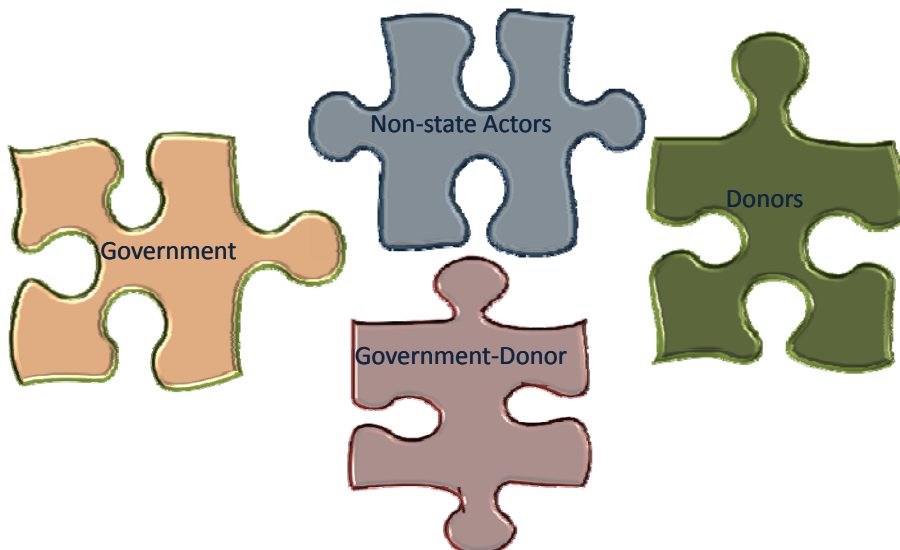


A Roadmap toward Sector Approaches Governance mechanisms



What?

- ✘ A **National Strategy/framework**
 - ✘ A **sector policy /comprehensive multiyear sector strategy and plan coherent to national development plan(s)**
 - ✘ A **cost analysis/investment plans**
 - ✘ A **Multiannual Operation Plan** – transforms the idea of what will be achieved into real terms
 - ✘ An **Annual Work Plan**
 - ✘ **Multiannual and annual budgets consistent to sector plans (MTEF)**
 - ✘ One **funding arrangement and agreement**
- ✘All in consistency!**
✘Step by step approach following the status of play in the different sectors (also weak sectors, even non-EU acquis related sectors)



How? Government

- ✘ **Government ownership and decision-making:** A special institutional set-up for decision-making and implementation of the Sector Approaches, i.e.
 - set up high-level government decision-making body
 - introduce an integrated planning system
- ✘ **Increased capacities and Human Resources** for establishing and implementing effective reforms;
 - appoint competent staff with appropriate incentives
 - reduce staff turn over
- ✘ **Inter-institutional Coordination** within the sector at all levels
 - institutionalise consultation process re programming and implementation
 - link sector planning and financial management
- ✘ **Strong country system in place**
 - carry out financial management and public procurement joint assessments
 - align procurement systems to EU standards



How? Donors

- ✘ **Encourage and support** Government to take leading role
 - leadership of government in working groups
- ✘ **Improve Division of Labour** through identification of lead-donors in each sector
- ✘ Donors should **synchronise** their assistance planning with the government programming/budgeting
 - reinforce and decentralised decision making and allocate adequate resources at the country level in their representation offices
- ✘ **Harmonise** procedures with the recipient governments; start using country systems
- ✘ **Ensure broad donors ' participation**
 - engage in policy and planning dialogue with government structures
 - Promote involvement of International Financial Institutions in sector support
- ✘ **Bilateral and multilateral assistance shall be complementary to IPA support** (e.g. In Health sector which is not part of Acquis)



Government-Donor Policy Dialogue

✘ Government-led Policy Dialogue at the Sector Level

- Set up **Working Group** with donor representation functioning according to an agreed Code of Conduct (CoC), MoUs or partnership principles

✘ Move from conditionality to **mutual accountability for results**

- A common Annual Review should take place, where all stakeholders are involved
- Harmonisation Action Plans, etc.

✘ Ensure **consultation for common** planning, implementation, reporting, monitoring, and evaluation with all relevant stakeholders incl. NSA, LGUs

- Periodical open working group

